

BOARD OF TRUSTEES**Board / Chief Executive Officer Retreat**

Friday, May 23, 2025
9:00 A.M.

– NOTICE –

TO: HARRIS COUNTY RESIDENTS AND ALL OTHER INTERESTED PERSONS

DATE: MAY 16, 2025

Notice is hereby given that the Board of Trustees of the Harris Health will convene at 9:00 a.m. on Friday, May 23, 2025, in the Board Room of 4800 Fournace Place, Bellaire, Texas 77401.

The Board of Trustees will consider the following matters:

Mission

Harris Health is a community-focused academic healthcare system dedicated to improving the health of those most in need in Harris County through quality care delivery, coordination of care and education.

AGENDA

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| I. Call to Order | Dr. Esmaeil Porsa and Maria Cowles |
| • Welcome and Introductions | |
| II. Strategic Planning Process Review and Discussion | Sam Moskowitz (BRG) |
| III. Discussion Regarding the 2026 – 2030 Harris Health Values | BRG & Harris Health Board Members |
| Break | |
| IV. Discussion Regarding the 2026 – 2030 Harris Health Strategic Pillars and Progression to Performance Metrics and Strategic Initiatives | BRG & Harris Health Board Members |
| V. Presentation Regarding “No Regrets Strategy” | Sam Moskowitz (BRG) |
| VI. Review of Timeline and Next Steps | Sam Moskowitz (BRG) |
| VII. Closing Comments | Dr. Esmaeil Porsa, Maria Cowles, and BRG |